# Vote 8 Provincial Treasury

# Vote 8

# **Provincial Treasury**

**To be appropriated by Vote in 2014/15 R202 393 000** 

Responsible MEC MEC for Finance, Economic Development and

**Tourism** 

Administrating Department Provincial Treasury

Accounting Officer Head of Department : Provincial Treasury

#### 1. Overview

# **Core Function and Responsibilities**

The core functions and responsibilities of a Provincial Treasury are outlined in the Public Finance Management Act and the Municipalities Finance Management Act, and amongst others, entail the following:

- The preparation of the provincial annual and adjustment budgets;
- Exercising control over the implementation of the provincial departmental budgets;
- Monitoring local government budgets processes;
- Supporting and building capacity in local governments, which includes the coordination of the implementation of the MFMA;
- Ensuring compliance with the annual Division of Revenue Act;
- Promoting and enforcing transparency and effective management of revenue, expenditure, assets and liabilities of the provincial departments and public entities;
- Assisting provincial departments and public entities in their respective capacity building efforts for
  effective, efficient and transparent financial management by providing assistance with
  implementation and maintenance of financial systems, PERSAL, LOGIS and BAS;
- Ensure compliance to Supply Chain Management (SCM) best practices;
- Coordinating and Monitoring activities of risk management in the province;
- Investigating any systems of financial management and internal controls to be applied by the provincial departments or public entities to enhance effective and efficient financial management;
- Issuing provincial treasury instructions.
- Preparing consolidated financial statements for the Province.

#### Vision

To be the heartbeat of sound financial management that supports economic growth and development.

#### Mission

We strive to promote sound fiscal policy that enables financial sustainability and supports economic development.

#### Acts and Regulations Administered by the Department

- Public Finance Management Act 1 of 1999
- Municipal Finance Management Act of 2003
- Treasury Regulations issued in terms of the PFMA
- Northern Cape Provincial Tender Board Act 2, 1994
- Preferential Procurement Policy Framework Act 5, 2000 and its Regulations
- Basic Conditions of Employment Act

- Public Service Act, 2001
- Employment Equity Act 55 of 1998
- Public Service Regulations
- PSCBC Resolutions
- Skills Development Act
- Skills Development Levy Act
- Labour Relations Act 1995, Act 66 of 1995
- Promotion of access to Information Act 2 of 2000
- Constitution of the Republic of South Africa Act 108 of 1996
- Qualification Authority Act, 1995

# 1.1 Aligning departmental budgets to achieve government's prescribed outcomes

The core mandate of Provincial Treasury is directly linked to two of the 14 outcomes, namely:

**Outcome number 9** - A responsive, accountable, effective and efficient local government system; to this effect, Provincial Treasury plays a pivotal role in its approach of hands on support to municipalities towards the vision of 2014 Operation Clean Audit.

Outcome number 12 – An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship;

Based on the Medium Term Strategic Framework, the Provincial Treasury ensures that the expenditure of the departments is geared towards the attainment of the identified 14 Service Delivery Outcomes and the implementation of the National Development Plan. Therefore the responsibility of the Provincial Treasury is cross-cutting among all other outcomes i.e. improved quality of basic education, health care, economic infrastructure network etc.

## 2. Review of the current financial year (2013/14)

With half of the financial year behind us the following were the key achievements on the priorities set for the Department:

#### • Intensification of support provided to Municipalities:

Provincial Treasury has taken up a key role in the Operation Clean Audit Forum, which resulted in a changed approach on how to support the various municipalities. A more robust and intense approach has been adopted and has resulted in monthly visits to ailing municipalities to discuss and provide solid recommendations on strategies to be employed by the municipalities. Furthermore Provincial Treasury will provide additional support through the appointment of service providers who will provide financial management services. Six municipalities have been identified for this approach. The bidding process has commenced the service providers will commence with the respective assignments by April 2014.

#### • Efficient functioning of Internal Audit:

To ensure clean audit for Provincial Departments, Provincial Treasury deemed it imperative to ensure that the Internal Audit function is well capacitated. To this objective, the unit's human resource capacity has increased from 26 to 37 staff members. All departments are serviced effectively and all audit committees are functional. By the end of the third quarter, 80 per cent of the planned audits have been completed.

# • Logis Implementation:

All the sites are Logis implementation ready. The implementation has already commenced for the Department of Health. By the end of the financial year we envisage that all departments would be Logis ready and more than 90 per cent would have implemented Logis.

#### • Biometric Access Control:

The preferred service provider was appointed in April 2013. The project has been launched provincially and all stakeholders have assured Provincial Treasury of their full support towards the successfulness of the project. We have already commenced with the pilot enrolment and the full enrolment would be performed in February 2014.

#### • Biometric Aided Head Count:

The bidding process has been finalised and it is envisaged that the preferred service will be appointed by March 2014.

# 3. Outlook for the coming financial year (2014/15)

2014 is an important year for Provincial Treasury; it is the year that marks the achievement of strategic goals set out five years ago. The improvement of audit outcomes is pivotal to the success of the Department, thus our oversight role will be intensified in Department thorough the Internal Audit function and Financial Governance unit. As indicated above significant work will be performed in the various municipalities.

The following are amongst the priorities of the Department for the new MTEF:

- Finalise the revision of the Departmental Organogram to align with the generic organogram for Provincial Treasuries:
- Capacitate district offices to ensure that adequate and holistic support is rendered to municipalities;
- Continue to support municipalities and departments in improving their respective financial maturity levels resulting in clean audit outcomes;
- Develop revenue enhancement and collection strategies for municipalities;
- Complete the roll out of the Provincial Head Count project;
- Improve compliance with Supply Chain Management prescripts through increased monitoring strategies.

## 4. Reprioritisation

In 2013/14 financial year, the baselines of different programmes were corrected by ensuring that warm bodies and required operational costs are provided for. The identification of savings resulted in funding some of identified budget pressures. Minor shifts and reprioritisation was effected between programmes.

#### 5. Procurement

To ensure effective functioning of the Department the following are the significant services that the department will be procuring:

- Maintenance of the Biometric Access Control system for the next two years;
- Maintenance of the Biometric Aided Head Count system for a year:
- Financial Management services from consultants who will assist municipalities in ensuring completion of financial statement and obtaining unqualified audit opinions; and
- Printing of departmental publications for a period of two years.

# 6. Receipts and financing

# 6.1 Summary of receipts

The following sources of funding are used for the Provincial Treasury

Table 2.1 : Summary of receipts

Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	tes	
R thousand	2010/11	2011/12	2012/13		2013/14		2014/15	2015/16	2016/17
Equitable share	115 849	117 844	151 597	195 660	224 444	200 857	202 393	205 464	211 667
Conditional grants							_		
Total receipts	115 849	117 844	151 597	195 660	224 444	200 857	202 393	205 464	211 667

#### 6.2 Departmental receipts collection

Table 2.2 : Summary of departmental receipts collection

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	tes	
R thousand	2010/11	10/11 2011/12 2012/13			2013/14		2014/15	2015/16	2016/17
Tax receipts							-		
Casino tax es							_		
Horse racing taxes			-	-	-	-		-	-
Liquor licences			-	-	-	-		-	-
Motor vehicle licences					=			=	
Sales of goods and services other than capital assets	75	77	110	108	108	96	114	120	127
Transfers received			-	-	-	-		-	-
Fines, penalties and forfeits			-	-	-	-		-	-
Interest, dividends and rent on land	20 652	9 385	27 395	620	620	30 093	654	690	727
Sales of capital assets	-	-	175	150	150	-	70	75	79
Transactions in financial assets and liabilities	33	2	10	10	10	97	10	10	11
Total departmental receipts	20 760	9 464	27 690	888	888	30 286	848	895	943

Provincial Treasury is not a significant revenue generating department due to the nature of services provided. The revenue collected is primarily generated from interest on the consolidated bank account, parking fees, service commission and sale of capital assets. Departmental own revenue consists of the following items:

- Departmental parking fees charged at R30 pm;
- 2.5 per cent of commission on insurance deductions;
- 5 per cent of commission on garnishees;
- Disposal of assets;

The percentage growth is based on inflation projections, i.e. 5.5 per cent in 2014/15 and 5.4 per cent for 2015/16 and 2016/17.

# 7. Payment summary

#### 7.1 Key assumptions

Provision for Improvement in Conditions of Service (ICS) included in the baseline allocation is calculated at 6.4, 5.4 and 5.4 per cent respectively for the MTEF period and 1.5 per cent provided for Pay Progression on the Departmental wage bill for the same period.

The MTEF allocation provide for an average increase rate according to the revised inflation projections (CPIX) as published in the 2013 Medium Term Budget Policy statement of 5.5 per cent in 2014/15, 5.4 per cent in 2015/16 and 5.4 per cent in 2016/17.

#### 7.2 Programme summary:

Table 2.3 : Summary of payments and estimates by programme: Provincial Treasury

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medi	es	
R thousand	2010/11	2011/12	2012/13	l	2013/14		2014/15	2015/16	2016/17
1. Administration	57 629	55 986	64 720	67 856	70 504	70 504	69 915	73 601	77 582
2. Sustainable Resource	24 350	23 043	26 993	35 460	36 668	31 668	39 225	40 673	42 905
3. Assets And Liabilities Management	15 779	20 495	24 138	51 987	53 578	50 520	48 338	44 378	41 758
4. Financial Governance	10 956	11 807	23 037	19 438	43 347	32 607	20 238	20 993	22 191
5. Provincial Internal Audit	7 135	6 513	12 709	20 919	20 347	15 558	24 677	25 819	27 231
Total payments and estimates	115 849	117 844	151 597	195 660	224 444	200 857	202 393	205 464	211 667

The above table reflects decrease of 9.8 per cent from the adjusted appropriation in 2014/15, increase 1.5 per cent in 2015/16 and increase of 3 per cent in 2016/17. The reduction and minimal increase is as a result of the once-off funding provided during adjustment estimate and in the first year of the MTEF.

#### 7.3 Summary of economic classification

Table 2.4: Summary of provincial payments and estimates by economic classification: Provincial Treasury

		Outcome		Main	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es
R thousand	2010/11	2011/12	2012/13	appropriation	2013/14	estimate	2014/15	2015/16	2016/17
Current payments	114 255	115 915	146 221	193 033	212 067	187 503	198 302	203 373	209 465
Compensation of employ ees	76 923	76 651	93 682	117 985	120 246	117 023	140 766	148 649	156 840
Goods and services	37 262	38 112	52 415	74 968	91 741	70 462	57 522	54 710	52 611
Interest and rent on land	70	1 152	124	<b>I</b> 80	80	18	14	14	15
Transfers and subsidies to:	267	292	351	301	301	234	634	656	691
Provinces and municipalities									-
Departmental agencies and accounts	-	-	6		-	6	8	10	11
Higher education institutions	-	-	-	101	101	80	376	396	417
Foreign gov ernments and international organisations	-	-	-	-	-	- 1	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	- 1
Non-profit institutions	102	62	37	-	-	12	50	50	53
Households	165	230	308	200	200	136	200	200	210
Payments for capital assets	1 320	1 637	5 025	2 326	12 076	13 120	3 457	1 435	1 511
Buildings and other fixed structures									
Machinery and equipment	1 320	1 628	4 606	2 300	8 654	8 971	3 419	1 396	1 469
Heritage Assets	-	-	-	i –	-	-	-	-	- !
Specialised military assets	-	-	-	-	-	-	-	-	- !
Biological assets	-	-	-	i -	-	-	-	-	- [
Land and sub-soil assets	-	-	-	i -	-	- )	-	-	- [
Software and other intangible assets		9	419	I26	3 422	4 149	38	39	42
Payments for financial assets	7					-			
Total economic classification	115 849	117 844	151 597	195 660	224 444	200 857	202 393	205 464	211 667

The department is human resources driven department, thus compensation of employees constitutes 70 per cent of the department's total budget allocation. The significant increase in the compensation of employees is as a result of the filling of funded vacancies, especially in the internal audit unit and municipal finance. Furthermore the impact of the implementation of Resolution 3, resulted in a higher wage bill.

The goods and service budget for 2014/15 has reduced by 37 per cent from the adjusted appropriation due to once off funding relating support provided to municipalities. In 2015/16 financial year the budget reduces by 4.9 per cent due to the once off funding of biometric aided headcount project which will commence in 2013/14 financial year. With respect to the 2016/17 financial year, the budget reduces by 3.8 per cent due to the end of the maintenance contract for the Biometric Access Control project.

The budget of 2014/15 for machinery and equipment indicates a decrease of 71 per cent due to the capital equipment that was procured for the Biometric Access Control project.

# 7.4 Infrastructure payments

Not applicable

# 7.5 Departmental Public-Private Partnership (PPP) projects

Not applicable

#### 7.6 Transfers

#### 7.6.1 Transfers to Public Entities

Not applicable

#### 7.6.2 Transfers to other entities

Table 2.7 : Summary of departmental transfers to other entities

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	es
R thousand	2010/11	2011/12	2012/13	i I	2013/14	ĺ	2014/15	2015/16	2016/17
Non profit institutions (Donations)		62	37	ı – – – –		12	50	50	53
Household: social benefits (Leave gratuity)	102	195	304	100	100	65	100	100	105
Household: Other Transfers to households	165	35	4	100	100	71	100	100	105
Universities and technikons (bursaries)	-	-	-	l 101	101	80 I	376	396	417
Departmental Agencies (SABC TV Licences)	-	-	6	l		6 I	8	10	11
Total departmental transfers	267	292	351	301	301	234	634	656	691

The increase in transfer payments is as a result of payments that will be made to PSETA in relation to the 1per cent skills levy.

# 8. Receipts and retentions

The department does not retain the revenue collected

# 9. Programme Description

## 9.1 Description and objective

# **Programme 1: Administration**

To provide and maintain high quality support services to the Member of Executive Council and the department pertaining to sound financial management, human resource management and corporate services.

 Table 2.10.1 : Summary of payments and estimates by sub-programme: Administration

	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es
R thousand	2010/11	2011/12	2012/13	l	2013/14		2014/15	2015/16	2016/17
1. Office Of The Mec	7 056	8 146	9 031	8 463	9 126	9 126	8 982	9 576	10 100
2. Management Services	8 307	2 981	4 962	5 628	5 873	5 873	4 389	4 589	4 842
3. Corporate Services	12 853	13 508	18 040	18 717	19 026	18 570	19 946	21 111	22 263
4. Financial Management	13 228	14 535	14 512	17 459	16 630	15 280	18 217	19 007	20 012
5. Security And Records Management	16 185	16 816	18 175	17 589	19 849	21 655	18 381	19 318	20 364
Total payments and estimates	57 629	55 986	64 720	67 856	70 504	70 504	69 915	73 601	77 582

The table shows a decrease of 1 per cent from the adjusted appropriation to 2014/15 and an increase of 5.3 per cent from 2014/15 to 2015/16 and a further increase of 5.4 per cent from 2015/16 to 2016/17 financial year. The decrease in 2014/15 allocation is due to the reallocation of the Departmental IT and Audit Committee budget to programme 3 and 5 respectively.

Table 2.12.1 : Summary of payments and estimates by economic classification: Administration

		Outcome		Main	Adjusted	Revised	Medi	um-term estimat	es
				appropriation	appropriation	estimate			
R thousand	2010/11	2011/12	2012/13	L	2013/14		2014/15	2015/16	2016/17
Current payments	56 607	55 149	62 335	66 863	68 950	68 988	68 597	72 587	76 512
Compensation of employees	27 272	26 155	32 121	38 854	37 501	37 501	40 159	43 106	45 448
Goods and services	29 312	28 968	30 184	27 973	31 413	31 478	28 438	29 481	31 064
Interest and rent on land	23	26	30	I 36	36	9 1	-	-	-
Transfers and subsidies to:	267	292	130	301	301	180	634	656	691
Provinces and municipalities				i					
Departmental agencies and accounts	-	-	6		-	6	8	10	11
Higher education institutions	-	-	-	101	101	80	376	396	417
Foreign governments and international organisations	-	-	-	-	-	- 1	_	-	-
Public corporations and private enterprises	-	-	-	-	-	-	_	-	-
Non-profit institutions	102	62	37	-	-	12	50	50	53
Households	165	230	87	200	200	82	200	200	210
Payments for capital assets	748	545	2 255	692	1 253	1 336	684	358	379
Buildings and other fix ed structures				[					-
Machinery and equipment	748	536	2 149	692	1 253	1 336	674	348	368
Heritage Assets	-	-	-		-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	_	-	-	-	-	_	_	-
Land and sub-soil assets	-	-	-	i -	-	- 1	-	-	-
Software and other intangible assets		9	106	<u> </u>		-1	10	10	11
Payments for financial assets	7								
Total economic classification	57 629	55 986	64 720	67 856	70 504	70 504	69 915	73 601	77 582

# **Compensation of employees**

The above table shows an increase of 6.8 per cent from the adjusted appropriation to 2014/15, 7.3 per cent increase from 2014/15 to 2015/16 and a further increase of 5.4 per cent from 2015/16 to 2016/17.

#### Goods and services

Goods and services decrease by 9.5 per cent from the adjusted appropriation to 2014/15, 3.7 per cent from 2014/15 to 2015/16 and an increase of 5.4 per cent from 2015/16 to 2016/17 financial year. The decrease is mainly due to funding that was provided during the adjustment budget.

# 9.2 Service delivery measures

Programme / Subprogramme /Perormance Measures	Estimated Annual Targets						
	2014-15	2015-16	2016-17				
Programme 1: Administration							
Coperate Services							
Number of HR plans approved timeously and implemented	1	1	1				
Number of Human Resource Development Implementation Plan approved timeously	1	1	1				
Number of reports on the compliance rate of implementation rate of PMDS	4	4	4				
Number of reports on Legal matters and Labour Relations cases	4	4	4				
Financial Management (Office of the CFO)							
Number of APPs and Estimate of Provincial Expenditure submitted timeous	1 APP & 2 EPRE	1 APP & 2 EPRE	1 APP & 2 EPRE				
Number of compliant Financial Statements and Annual reports submitted timeously	4 IFS, 1 AFS & 1 AR	4 IFS, 1 AFS & 1 AR	4 IFS, 1 AFS & 1 AR				
Number of compliance reports submitted	12 Monthly SCM, Salary & Financial Accounting Report	12 Monthly SCM, Salary & Financial Accounting Report	12 Monthly SCM, Salary & Financial Accounting Report				
Security and Records Management							
Number of security points (building) manned	3	3	3				
Number of buildings serviced and maintained	8	8	8				
Number of security awareness workshops conducted	4	4	4				
% vetting files finalized internally within 30 days of receipt and send to SSA for further investigations	100%	100%	100%				

#### **Programme 2 - Sustainable Resource Management**

## Programme description and objective

The aim of Sustainable Resources Management is to provide professional advice and support the Head of Department on provincial Fiscal Policy, Municipal Finance developments and management of the annual provincial budget process, and to manage the provincial government's fiscal resources effectively.

Table 2.10.2 : Summary of payments and estimates by sub-programme: Sustainable Resource

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2010/11	2011/12	2012/13		2013/14		2014/15	2015/16	2016/17
Programme Support	1 204	1 361	1 348	1 563	1 698	1 698	1 569	1 833	1 933
2. Economic Analysis	2 818	3 319	4 547	4 567	4 716	4 716	5 474	5 442	5 740
3. Fiscal Policy	2 969	3 059	3 961 1	5 082	5 159	5 159	5 292	5 633	5 944
4. Budget Management	8 458	5 263	6 675 1	7 678	8 133	8 133	8 661	8 719	9 198
5. Municipal Finance	8 901	10 041	10 462	16 570	16 962	11 962	18 229	19 046	20 091
Total payments and estimates	24 350	23 043	26 993	35 460	36 668	31 668	39 225	40 673	42 905

The table shows an increase of 7 per cent from the adjusted appropriation to 2014/15 and an increase of 3.7 per cent from 2014/15 to 2015/16 and a further increase of 5.5 per cent from 2015/16 to 2016/17 financial year.

Table 2.12.2 : Summary of payments and estimates by economic classification: Sustainable Resource

		Outcome		Main	Adjusted	Revised	Medi	um-term estimat	es
				appropriation	appropriation	estimate			
R thousand	2010/11	2011/12	2012/13	<u> </u>	2013/14		2014/15	2015/16	2016/17
Current payments	24 251	22 591	25 897	35 145	36 330	31 285	38 321	40 322	42 535
Compensation of employ ees	20 738	18 832	22 146	26 215	28 738	27 899	33 263	34 974	36 898
Goods and services	3 487	3 732	3 720	8 906	7 568	3 381	5 058	5 348	5 638
Interest and rent on land	26	27	31	24	24	5 I	=		
Transfers and subsidies to:			210	i		43			
Provinces and municipalities				[		i			
Departmental agencies and accounts	-	-	-		_	_ ]	-	-	-
Higher education institutions	-	-	-	! _	_	_ 1	-	-	-
Foreign governments and international organisations	-	-	-	-	_	-	-	-	-
Public corporations and private enterprises	-	-	-	-	_	-	-	-	-
Non-profit institutions	-	-	-	-	_	- 1	-	-	-
Households	-	-	210	-	-	43	-	-	-
Payments for capital assets	99	452	886	315	338	340	904	351	370
Buildings and other fix ed structures				!					
Machinery and equipment	99	452	886	315	338	340	904	351	370
Heritage Assets	-	-	-	-	_	- [	-	-	-
Specialised military assets	-	-	-	-	_	- [	-	-	-
Biological assets	-	-	-	-	_	-	-	-	-
Land and sub-soil assets	-	-	-	i -	-	- j	-	-	-
Software and other intangible assets	-	-	-	i -	-	<b>– J</b>	-	-	-
Payments for financial assets				i		-i			
Total economic classification	24 350	23 043	26 993	35 460	36 668	31 668	39 225	40 673	42 905

## **Compensation of employees**

The above table shows an increase of 16 per cent from the adjusted appropriation to 2014/15 due to appointments that will be made in the district within the municipal finance sub-programme. Increase of 5.3 per cent increase from 2014/15 to 2015/16 and a further increase of 5.5 per cent from 2015/16 to 2015/16.

# Service delivery measures

D		Estimated Annual Targets	
Programme / Subprogramme / Performance Measures	2014-15	2015-16	2016-17
Programme 2: Sustainable Resource Management			
Economic Analysis			
Number of Socio-economic review publications	1	1	1
Number of MTBPS published and tabled	1	1	1
Number of Provincial policy briefs	4	4	4
Report on municipalities 'IDPs assessed for socio-economic needs Fiscal Policy	1	1	1
Number of provincial fiscal framework updates	3	3	3
Number of research reports on revenue topics	3	3	3
Number of reports on municipal own investments	2	2	2
Number of municipal revenue enhancement guide provided Budget Management	1	1	1
Number of budgets tabled	2	2	2
Provincial In Year Monitoring reports	14	14	14
Quarterly performance reports for provincial departments	4	4	4
Municipal Finance			
Number of gazettes produced on transfers to municipalities	1	1	1
Number of consolidated assessment reports on municipal budgets	3	3	3
Number of budget benchmark exercises conducted	5	5	5
Number of gazettes produced on quarterly outcomes of municipal performance	4	4	4

# **Programme 3 - Asset and Liabilities Management**

# Programme description and objective

This programme's aim is to provide policy direction, facilitating the effective and efficient management of Physical, Financial Assets, PPP's and Liabilities.

Table 2.10.3 : Summary of payments and estimates by sub-programme: Assets And Liabilities Management

Outcome				Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2010/11	2011/12	2012/13		2013/14		2014/15	2015/16	2016/17
Programme Support	1 300	912	535	1 615	1 547	1 547	1 782	1 748	1 839
2. Asset Management	5 992	5 506	5 746	7 879	7 583	7 583	8 478	8 722	9 204
3. Support And Interlinked Financial Systems	8 458	9 278	11 623	34 444	36 501	33 443	28 600	23 953	20 209
4. Public Private Partnership	29	1 168	3 637	4 690	5 108	5 108	5 257	5 411	5 708
5. Banking And Cashflow Management	-	3 631	2 597	3 359	2 839	2 839	4 221	4 544	4 798
Total payments and estimates	15 779	20 495	24 138	51 987	53 578	50 520	48 338	44 378	41 758

The table also shows a decrease of 9.7 per cent from the adjusted appropriation to 2014/15, 8 per cent decrease from 2014/15 to 2015/16 and a decrease of 5.9 per cent from 2014/15 to 2015/16 financial year. The decrease is as a result of once off funding provided for Biometric Access Control and Biometric Aided Head Count.

Table 2.12.3 : Summary of payments and estimates by economic classification: Assets And Liabilities Management

		Outcome		Main	Adjusted	Revised	Medi	um-term estimat	es
				appropriation	appropriation	estimate			
R thousand	2010/11	2011/12	2012/13	L	2013/14		2014/15	2015/16	2016/17
Current payments	15 552	20 080	23 328	51 357	44 214	40 139	47 694	44 211	41 585
Compensation of employ ees	13 929	16 897	20 766	24 291	25 777	25 309	31 074	32 428	34 211
Goods and services	1 613	2 099	2 511	27 055	18 426	14 826	16 606	11 769	7 359
Interest and rent on land	10	1 084	51	I 11	11	4 1	14	14	15
Transfers and subsidies to:			4	i		5			
Provinces and municipalities				i					
Departmental agencies and accounts	-	-	-		_	_ ]	-	-	-
Higher education institutions	-	-	-	! _	_	_ 1	-	-	-
Foreign gov ernments and international organisations	-	-	-	-	_	- 1	-	-	-
Public corporations and private enterprises	-	-	-	-	_	-	-	-	-
Non-profit institutions	-	-	-	-	_	- 1	-	-	-
Households	-	-	4	-	_	5	-	-	-
Payments for capital assets	227	415	806	630	9 364	10 376	644	167	173
Buildings and other fixed structures				;					
Machinery and equipment	227	415	806	604	5 942	6 227	616	138	142
Heritage Assets	-	-	-	-	_	- [	-	-	-
Specialised military assets	-	-	-	-	_	- [	-	-	-
Biological assets	-	-	-	-	_	-	-	-	-
Land and sub-soil assets	-	-	-	i -	_	- j	-	-	-
Software and other intangible assets	-	-	-	I 26	3 422	4 149 I	28	29	31
Payments for financial assets	-		-	_	-	- 1	-	-	-
Total economic classification	15 779	20 495	24 138	51 987	53 578	50 520	48 338	44 378	41 758

The above table also shows that compensation of employees increase with 21 per cent from the adjusted appropriation to 2014/15, increase with 4.5 per cent from 2014/15 to 2015/16 and with another 5.5 per cent from 2015/16 to 2016/17. The significant increase is as a result of the implementation of Resolution 3 of 2013.

# Service delivery measures

Programme / Subprogramme / Performance Measures		Estimated Annual Targets	
1 rogramme / cusprogramme / 1 cricimance incusares	2014-15	2015-16	2016-17
Programme 3: Asset and Liabilities Management			
Asset Management Assessment reports on SCM Compliance	12 Monthly assessment reports received per departments	12 Monthly assessment reports received per departments	12 Monthly assessment reports received per departments
Demand research reports published and procurement guidelines published	2	departments 2	2
Municipalities assested to ensure full compliance with SCM minimum norms and standards within capacity constraints	10	10	10
Capacity building initiatives within departments and municipalities to	1 accredited course	0	1 accredited course
Supporting and Interlinked Financial Systems Reports to enhance monitoring compliance and enforcement of prescribed legislation, policies and mechanisms such as MPAT and FMCMM	12 Reports	12 Reports	12 Reports
Sites prepared and activated for implementing of LOGIS	12 sites prepared and activated	12 sites prepared and activated	12 sites prepared and activated
Provide support and monitor the biometric headcount system to ensure PERSAL integrity	Support and monitor 13 departments head count system	Support and monitor 13 departments head count system	Support and monitor 13 departments head count system
Ensure compliance with the Corporate Governance of IT framework (GCICT)	80% Compliance	80% Compliance	80% Compliance
Infrastructure Management Conducting research and identification of potential PPP projects	4 Research doucments developed & 2 Projects registered	4 Research doucments developed & 2 Projects registered	4 Research doucments developed & 2 Projects registered
Municipalities and provincial departments assessed, evaluated and supported in terms of PPP	5 Districts Municipality & 4 Provincial Departments	5 Districts Municipality & 4 Provincial Departments	5 Districts Municipality & 4 Provincial Departments
Infrastructure Management workshops held to facilitate skills development	2 Workshops conducted	2 Workshops conducted	2 Workshops conducted
Number of infrastructure departments assessed in terms of expenditure trends against budget allocated.	7 Departments assessed	7 Departments assessed	7 Departments assessed
Banking and Cash Flow Management. Compliance certificates for Exchequer Account	12	12	12
Review banking contract and service level agreement (SLA) - Number of reviews of banking contract and service level agreement - banking services evaluation reports	2	2	2
Audited Provincial Revenue (PRF) annual financial statements produced	1	1	1
Number of cash flow reports produced	6	6	6

# **Programme 4 – Financial Governance**

# Programme description and objective

To promote accountability through substantive reflection of financial activities of the province as well as compliance with financial norms and standards.

 [able 2.10.4 : Summary of payments and estimates by sub-programme: Financial Governance

	Outcome I			Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es
R thousand	2010/11	2011/12	2012/13		2013/14		2014/15	2015/16	2016/17
Programme Support	1 151	1 309	1 509	1 759	1 894	1 894	1 766	1 860	1 961
2. Accounting Services	4 450	4 238	14 143	8 566	30 078	20 078	8 136	8 475	8 933
3. Norms And Standards	2 952	3 489	3 818 1	4 238	6 148	5 408	5 191	5 336	5 623
4. Risk Management	2 403	2 771	3 567 I	4 875	5 227	5 227	5 145	5 322	5 673
Total payments and estimates	10 956	11 807	23 037	19 438	43 347	32 607	20 238	20 993	22 191

The table also shows a decrease of 54 per cent from the adjusted appropriation to 2014/15 due to funds allocated in 2013/14 for the support services for municipalities.

Table 2.12.4: Summary of payments and estimates by economic classification: Financial Governance

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es
R thousand	2010/11	2011/12	2012/13	арргоргіаціон	2013/14	estimate	2014/15	2015/16	2016/17
Current payments	10 737	11 633	22 731	19 156	42 981	32 287	19 893	20 797	21 984
Compensation of employ ees	8 737	8 795	10 565	14 938	15 463	14 847	15 367	16 195	17 134
Goods and services	1 991	2 827	12 157	4 213	27 513	17 440	4 526	4 602	4 851
Interest and rent on land	9	11	9	<b>I</b> 5	5	- 1	_	_	-
Transfers and subsidies to:			3	·					
Provinces and municipalities	-	-	-	_	-	- 1	-		
Departmental agencies and accounts	-	_	-	i _	_	_	-	-	-
Higher education institutions	-	_	-	_	_	_ 1	-	-	-
Foreign gov ernments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	_	-	-	_	- 1	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	3	-	-	-	-	-	-
Payments for capital assets	219	174	303	282	366	320	345	196	207
Buildings and other fixed structures									
Machinery and equipment	219	174	303	282	366	320	345	196	207
Heritage Assets	-	-	-	i –	-	-	-	-	-
Specialised military assets	-	-	-	i -	-	-	-	-	-
Biological assets	-	-	-	i -	-	- 1	-	-	-
Land and sub-soil assets	-	-	-	i -	-	- 1	-	-	-
Software and other intangible assets	-	-	-	l –	-	- 1	-	-	-
Payments for financial assets									
Total economic classification	10 956	11 807	23 037	19 438	43 347	32 607	20 238	20 993	22 191

The above table shows that compensation of employees decrease with 6 per cent from the adjusted appropriation to 2014/15 as a result of back pay implementation of job evaluation outcomes in 2013/14.

Goods and services decreased with 82 per cent from the adjusted appropriation to 2014/15 due the additional funding allocated during the adjustment budget for the implementation of the Turn-Around Strategies of municipalities and approved roll overs. The funds were a once off allocation, thus there is no carry-through effect.

# Service delivery measures

Durantana / Cultura manana / Danfarmana Masanna	ı	Estimated Annual Targets	
Programme / Subprogramme / Performance Measures	2014-15	2015-16	2016-17
Programme 4: Financial Governance			
Accounting Services Number of assement reports on compliance certificates received from departments	48 Quarterly assessment reports	48 Quarterly assessment reports	48 Quarterly assessment reports
Number of assement reports on monitoring tools received from municipalities	124	124	124
Number of assessment reports on Audit action plans received	43	43	43
Number of targeted municipalities assested with improving financial management (accuracy and completeness in accounting reporting)	6	0	0
Norms and Standards  Number of FMC assessment reports compiled to determine the level of maturity on institutional arrangements, accountability, transparency and corporate governance areas presented to departments, public entities) and municipalities	43 assement and feedback reports	43 assement and feedback reports	43 assement and feedback reports
Number of compliance review reort presented to department and municpalities on institutional arrangements, accountability, transparency and corportate governance areas to improve alignment with norms and standards	12 review reports	12 review reports	12 review reports
Number of support programmes initiated and implemented to promote the implementation of norms and standards	4	4	4
Number of accredited/formal training programmes intiated and implemented for capacity development in departments and municipalities	2	2	2
Risk Management Assessment and feedback reports compiled to monitor risk management implementation within the province	101 assessment reports	101 assessment reports	101 assessment reports
Support on the development of Risk assessment reports, policies / strategies and fraud prevention plans within the province	14 Risk assessment reports Risk policies/strategies	14 Risk assessment reports Risk policies/strategies	14 Risk assessment reports Risk policies/strategies
Risk Management status of the province reported to EXCO , AC and other relent stakeholders $$	4 RM reports & 2 consolidated risk registers per	4 RM reports & 2 consolidated risk registers per cluster	4 RM reports & 2 consolidated risk registers
Number of capacity building programmes implelmentated within the province	cluster 4 RM Forums & 2 Provincial RMC workshops	4 RM Forums & 2 Provincial RMC workshops	per cluster 4 RM Forums & 2 Provincial RMC workshops

# **Programme 5 – Provincial Internal Audit**

# Programme description and objective

To render an independent, objective assurance and consulting activity designed to add value and improve the NC Provincial Government's operations.

Table 2.10.5 : Summary of payments and estimates by sub-programme: Provincial Internal Audit

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	2010/11	2011/12	2012/13	1	2013/14		2014/15	2015/16	2016/17	
Programme Support			1 029	1 438	1 641	1 699	3 558	3 750	3 972	
2. Internal Audit (Education)	-	3 420	3 494	5 761	5 475	4 387	4 600	4 824	5 084	
3. Internal Audit (Health)	-	3 093	4 012	4 611	4 899	3 985	6 119	6 425	6 772	
4. Internal Audit (Sector Departments)	7 135	-	4 174	4 611	4 080	2 499	5 646	5 927	6 247	
5. Internal Audit( Dpw)				4 498	4 252	2 988	4 754	4 893	5 157	
Total payments and estimates	7 135	6 513	12 709	20 919	20 347	15 558	24 677	25 819	27 231	

The programme increases by 21 per cent from adjusted appropriation to 2014/15 as a result of funding provided to increase the capacity of the internal audit unit. An increase of 4.6 per cent from 2014/15 to 2015/16 and by 5.5 per cent form 2015/16 to 2016/17 financial year.

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		Outcome		Main	Adjusted	Revised	Medi	um-term estimat	es
Differential	2040/44	2044/42	0040440	appropriation	appropriation	estimate	0044/45	2045/40	004647
R thousand	2010/11	2011/12	2012/13	L	2013/14		2014/15	2015/16	2016/17
Current payments	7 108	6 462	11 930	· ·	19 592	14 804	23 797	25 456	26 849
Compensation of employ ees	6 247	5 972	8 084	13 687	12 767	11 467	20 903	21 946	23 149
Goods and services	859	486	3 843	6 821	6 821	3 337	2 894	3 510	3 700
Interest and rent on land	2	4	3	I4	4				
Transfers and subsidies to:			4	I		6			
Provinces and municipalities				ı — — — <sub>—</sub>					
Departmental agencies and accounts	-	-	-		-	_ !	-	-	-
Higher education institutions	-	-	-	· _	-	_	-	-	-
Foreign gov ernments and international organisations	-	-	-	' -	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	4	-	-	6	-	-	-
Payments for capital assets	27	51	775	407	755	748	880	363	383
Buildings and other fixed structures									
Machinery and equipment	27	51	462	407	755	748	880	363	383
Heritage Assets	-	-	-	i -	-	-	-	-	-
Specialised military assets	-	-	-	ı -	-	- 1	-	-	-
Biological assets	-	-	-	ı -	-	-	-	-	-
Land and sub-soil assets	-	-	-	l -	-	- 1	-	-	-
Software and other intangible assets			313	l –					
Payments for financial assets	-	-	-	l -		_ [		-	-
Total economic classification	7 135	6 513	12 709	20 919	20 347	15 558	24 677	25 819	27 231

# **Compensation of employees**

The above table shows an increase of 64 per cent from the adjusted appropriation to 2014/15 due to the envisage appointment of 13 additional staff members which will lessen the dependency on consultants. The increase is also due the reallocation of the audit committee from Administration. Increase of 5 per cent increase from 2014/15 to 2015/16 and a further increase of 5.5 per cent from 2015/16 to 2016/17.

#### Goods and services

Goods and services decreases due to reduction of consultant fees in order to appoint permanent staff members.

## Service delivery measures

Programme / Subprogramme / Performance Measures	Esti	imated Annual Targets	
riogramme / Casprogramme / i criomance measures	2014-15	2015-16	2016-17
Programme 5: Provincial Internal Audit			
Risk based plan to be approved by AC before commencement of financial year	12	12	12
% risk based audit coverage (number of audits completed vs number of risk based audits identified/approved plan)	100% of audit reports as per 12 approved departmental audit plans	100% of audit reports as per 12 approved departmental audit plans	reports as per 12 approved departmental audit
Rating as assessed by departments on a scale of 1 to 5	3	3	plans 3
Convene Audit Committee meetings, 4 per year for each of the departments	48	48	48

# 9.3 Other programme information

# 9.3.1 Personnel numbers and cost

Table 2.13: Personnel numbers and costs by programme

Personnel numbers	As at						
rersonner numbers	31 March 2011	31 March 2012	31 March 2013	31 March 2014	31 March 2015	31 March 2016	31 March 2017
1. Administration	89	90	111	98	105	105	105
2. Sustainable Resource	61	56	63	64	71	71	71
3. Assets And Liabilities Management	46	48	58	59	59	59	59
4. Financial Governance	44	23	29	31	31	31	31
5. Provincial Internal Audit	21	26	26	34	50	50	50
Total provincial personnel numbers	261	243	287	286	316	316	316
Total provincial personnel cost (R thousand)	76 923	76 651	93 682	117 023	140 766	148 649	156 840
Unit cost (R thousand)	295	315	326	409	445	470	496

Table 2.14: Summary of departmental personnel numbers and costs by component

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estimat	es
	2010/11	2011/12	2012/13		2013/14	ı	2014/15	2015/16	2016/17
Total for province									
Personnel numbers (head count)	261	243	287	286	286	286	316	316	316
Personnel cost (R thousands)	76 923	76 651	93 682	117 985	120 246	117 023	140 766	148 649	156 840
Human resources component			i			j			
Personnel numbers (head count)	32	29	29	32	32	32	32	32	32
Personnel cost (R thousands)	8 730	8 616	10 378	10 848	10 848	10 848 I	11 445	12 086	12 086
Head count as % of total for department	12.3%	11.9%	10.1%	11.2%	11.2%	11.2%	10.1%	10.1%	10.1%
Personnel cost as % of total for department	11.3%	11.2%	11.1%	9.2%	9.0%	9.3%	8.1%	8.1%	7.7%
Finance component									
Personnel numbers (head count)	31	23	31	33	33	33	33	33	33
Personnel cost (R thousands)	8 366	6 915	9 348	10 733	10 733	10 733	11 233	11 862	-
Head count as % of total for department	11.9%	9.5%	10.8%	11.5%	11.5%	11.5%	10.4%	10.4%	10.4%
Personnel cost as % of total for department	10.9%	9.0%	10.0%	9.1%	8.9%	9.2%	8.0%	8.0%	0.0%
Full time workers									
Personnel numbers (head count)	160	164	265	286	286	286	316	316	316
Personnel cost (R thousands)	76 923	76 651	93 682	117 023	117 023	117 023	140 766	148 649	156 840
Head count as % of total for department	61.3%	67.5%	92.3%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Personnel cost as % of total for department	100.0%	100.0%	100.0%	99.2%	97.3%	100.0%	100.0%	100.0%	100.0%
Part-time workers			I			l			
Personnel numbers (head count)	-	-	-	-	-	-	-	-	-
Personnel cost (R thousands)	-	-	-	-	_	-	-	-	-
Head count as % of total for department	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Personnel cost as % of total for department	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Contract workers			i			į			
Personnel numbers (head count)	3	4	20 🛚	6	6	6 I	-	-	-
Personnel cost (R thousands)	912	917	780	-	-	-1	-	-	-
Head count as % of total for department	1.1%	1.6%	7.0%	2.1%	2.1%	2.1%	0.0%	0.0%	0.0%
Personnel cost as % of total for department	1.2%	1.2%	0.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

# 9.3.2 Training

Table 2.15(a): Payments on training by programme

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	2010/11	2011/12	2012/13	l	2013/14	1	2014/15	2015/16	2016/17	
1. Administration	537	659	750	770	770	770	800	800	850	
Subsistence and travel										
Payments on tuition	537	659	750	770	770	770	800	800	850	
Other	-	-	-	-	-	-	-	-	-	
Sustainable Resource	262	545	231	250	250	250	300	300	350	
Subsistence and travel										
Payments on tuition	262	545	231	250	250	250	300	300	350	
Other	-	-	-	i -	_	-[	-	-	-	
3. Assets And Liabilities Management	432	455	224	250	250	250	300	300	300	
Subsistence and travel				i		<sub>- 1</sub>				
Payments on tuition	432	455	224	250	250	250	300	300	300	
Other	-	-	-	l –	_	- I	-	_	-	
4. Financial Governance	256	256	189	200	200	200	250	250	250	
Subsistence and travel				I — — — _						
Payments on tuition	256	256	189	l 200	200	200	250	250	250	
Other	-	_	-	· _	_	-1	-	-	-	
5. Provincial Internal Audit	98	125	106	150	150	150	200	200	200	
Subsistence and travel			-					_		
Payments on tuition	98	125	106	150	150	150	200	200	200	
Other				 						
Total payments on training	1 585	2 040	1 500	1 620	1 620	1 620	1 850	1 850	1 950	

Table 2.15(b) : Information on training: Provincial Treasury

		Outcome		Main	Adjusted	Revised	Medi	um-term estimat	es
				appropriation	appropriation	estimate			
R thousand	2010/11	2011/12	2012/13	<b> </b>	2013/14		2014/15	2015/16	2016/17
Number of staff	261	243	287	286	286	286	316	316	316
Number of personnel trained	65	41	84	120	120	120	125	130	130
of which									
Male	24	13	24	35	35	35	40	40	40
Female	41	28	60	85	85	85	85	90	90
Number of training opportunities	19	4		5	5	5	5	5	5
of which									
Tertiary	-		-	-	-	-	-	-	-
Workshops	19	4	2	5	5	5	5	5	5
Seminars	-	-	-	-	-	-	-	-	- 1
Other							<u> </u>		
Number of bursaries offered	61	38	26	40	40	40	45	55	55
Number of interns appointed	-	-	14	15	15	15	20	20	20
Number of learnerships appointed	-	-	8	8	8	8	5	5	5
Number of days spent on training	93	120	71	80	80	80	95	100	100

# Annexure to the Estimates of Provincial Revenue and Expenditure Vote 8

				_
Table B.1: Sp	ecification of	receipts:	Provincial	Treasury

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimat	ies
R thousand	2010/11	2011/12	2012/13	1	2013/14	Į.	2014/15	2015/16	2016/17
Tax receipts	-	-			-		-	-	-
Casino tax es				T					
Horse racing taxes	-	-	-	! -	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor v ehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	75	77	110	108	108	96	114	120	127
Sale of goods and services produced by department (excluding capital assets)	75	77	110	108	108	96	114	120	127
Sales by market establishments	17	77	_	-		-	-		
Administrativ e fees	- 1	-	110	-	-	-	-	-	-
Other sales	58	-	-	108	108	96	114	120	127
Of which	<u> </u>					1			
Health patient fees	58			14	14	14	15	16	16
Other (Specify)	[]] -	-	-	I 68	68	58	72	76	80
Other (Specify)	III -	-	-	l 26	26	26	27	29	30
Other (Specify)	- 1	-	-	-	-	_	-	-	-
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	\i								
Transfers received from:				-			-		
Other governmental units	Γ			î		-			
Higher education institutions	-	-	-	i -	_	- 1	-	-	-
Foreign gov ernments	-	-	-	l -	-	- 1	-	-	-
International organisations	-	-	-		-	- 1	-	-	-
Public corporations and private enterprises	-	-	-		-	_ !	-	-	-
Households and non-profit institutions									=
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
nterest, dividends and rent on land	20 652	9 385	27 395	620	620	30 093	654	690	727
Interest	20 652	9 385	27 395	620	620	30 093	654	690	727
Dividends	}i −	-	-	-	-	-	-	-	-
Rent on land	) <u> </u>			<u> </u>					
Sales of capital assets			175	150	150		70	75	79
Land and sub-soil assets	Γ			ı					
Other capital assets			175	150	150		70	75	79
Transactions in financial assets and liabilities	33	2	10	10	10	97	10	10	11
Total departmental receipts	20 760	9 464	27 690	888	888	30 286	848	895	943

Table B.3.1: Payments and estimates by economic classification: Administratio

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate		um-term estimate	
Rthousand	2010/11	2011/12	2012/13		2013/14		2014/15	2015/16	2016/17
urrent payments	56 607	55 149	62 335	66 863	68 950	68 988	68 597	72 587	76 512
Compensation of employ ees	27 272		32 121	38 854	37 501	37 501	40 159	43 106	45 44
Salaries and wages	23 565		32 121	36 658	35 405	35 100	36 493	39 075	41 19
Social contributions	3 707			2 196	2 096	2 401	3 666	4 031	4 24
Goods and services	29 312		30 184	27 973	31 413	31 478	28 438	29 481	31 06
Administrative fees	144		259	194	194	237	158	157	16
Advertising	358		552	709	709	821	672	792	83
Assets less than the capitalisation threshold	49		120	554	554	426	419	737	77
Audit cost: External	2 189	4 396	2 460	2 090	2 090	1 936	1 973	1 902	2 00:
Bursaries: Employees	•(	_	_			89	600	632	66
Catering: Departmental activities	642		523	793	1 500	541	685	829	874
Communication (G&S)	1 651	1 895	1 754	1 194	1 594	2 138	1 952	2 212	2 34
Computer services	2 521	2 506	2 042	299	299	878	1 679	1 609	1 69
Consultants and professional services: Business and advisory services	6 388	621	818	1 784	1 784	1 406	1 815	1 927	2 03
Consultants and professional services: Infrastructure and planning	-	-	-		-	-	-	-	
Consultants and professional services: Laboratory services	]) -	-	-	-	-	-	-	-	
Consultants and professional services: Scientific and technological services	<u>:</u> ) -	-	-	- 1	-	-	-	-	
Consultants and professional services: Legal costs	]) -	-	-	-	-	131	-	-	
Contractors	1 643	1 575	390	1 093	1 093	2	752	793	83
Agency and support / outsourced services	1 222	1 111	1 240	227	227	213	-	-	
Entertainment	77	264	335	191	191	97	108	108	11
Fleet services (including government motor transport)	-	-	4	-	-	445	600	650	70
Housing	-	-	-	-	-	-	-	-	
Inventory: Clothing material and accessories		-	-	-	-	206	5	5	
Inventory: Farming supplies		-	-	-	-	-	-	-	
Inventory: Food and food supplies	54	60	63	75	75	20	85	88	9
Inventory: Fuel, oil and gas	203		289	213	213	160	325	340	35
Inventory: Learner and teacher support material	i( -	_	_	-	_	_	_	_	
Inventory: Materials and supplies	22	11	34	18	18	16	-	_	
Inventory: Medical supplies	4	1	2	) -	_	_	_	_	
Inventory: Medicine	i( _	_	_	_	_	_	_	_	
Medsas inventory interface	i( _	_	_		_	_	_	_	
Inventory: Other supplies	i( _	_		1		1	_	_	
	53	195	234	57	57	133	254	267	2
Consumable supplies	380		565	n .	743	649	560	575	
Consumable: Stationery, printing and office supplies				850					60
Operating leases	6 064	7 094	7 613	10 313	10 313	10 166	6 289	6 876	7 14
Property payments	1 697	1 993	1 974	553	1 671	3 577	2 802	2 175	2 36
Transport provided: Departmental activity	i( -	-	-	} -	-	136	-	-	
Travel and subsistence	2 123		5 821	4 730	5 799	5 775	5 364	5 409	5 69
Training and development	1 677	1 292	1 426	1 146	1 146	451	572	614	64
Operating payments	138	297	1 154	408	408	409	558	591	62
Venues and facilities	13	143	512	482	735	315	211	193	20
Rental and hiring	i ( -	-	-	J -	-	104	-	-	
Interest and rent on land	23	26	30	36	36	9			
Interest	23	26	30	36	36	9			
Rent on land	!( <u> </u>			]					
ansfers and subsidies	267	292	130	301	301	180	634	656	69
Provinces and municipalities				<del></del>			<del></del> -		
Provinces		_	_	1	_	_	_	_	
	! <del>-</del>			<del>}</del>			} <u>-</u> -		
Provincial Revenue Funds	-	-	-	-	_	-	-	_	
Provincial agencies and funds	!L			∤			)		
Municipalities	! <i></i>			∤					
Municipalities	- 1	-	-	-	-	-	-	-	
Municipal agencies and funds	I(			<u> </u>			<u> </u>		
Departmental agencies and accounts	·		6	<u> </u>		6	8	10	1
Social security funds	•			]		-	_	-	
Provide list of entities receiving transfers		-	6	- 1	-	6	8	10	1
Higher education institutions	! <del></del>		-	101	101	80	376	396	41
	-	_	_	} -	_	_	_	_	
Public corporations and private enterprises	-	_	_	} -	_	_	_	_	
Public corporations	·,								
Subsidies on production	V,			<b>}</b> -					
Other transfers	<b>!</b> {{i	_	_	]	_	_	_	_	
Private enterprises	II i— — — —			<del></del>					
Subsidies on production	! <del>-</del>			<b>}</b> -			<del></del>		
	•( i	-	-	-	_	-	_	_	
Other transfers	'L' <u></u>			l = = =			_ = = = -		
Non-profit institutions	102	62	37	]		12	50	50	
Households	165		87	200	200	82	200	200	21
Social benefits	102		87	100	100	17	100	100	10
Other transfers to households	63	35	-	100	100	65	100	100	10
	!'			)					
yments for capital assets	748	545	2 255	692	1 253	1 336	684	358	3
Buildings and other fixed structures	!,			<del></del>			<del> </del>		
Buildings	•} -	-	-	-	-	-	-	-	
Other fixed structures	<u> </u>			{					
Machinery and equipment	748	536	2 149	692	1 253	1 336	674	348	3
Transport equipment	II			<b></b> -		508			
Other machinery and equipment	748	536	2 149	692	1 253	828	674	348	3
Heritage Assets	-	-		-	_	-	-	-	
Specialised military assets	-	_	_	-	_	_	_	_	
Biological assets	! _	_	_	- 1	_	_	_	_	
Land and sub-soil assets	-	-	-	-	-	-	-	-	
Software and other intangible assets	L =	9_	106	<u> </u>			10	10	
ments for financial assets	7	-	-	-	-	-	-	-	
-,···-··-									

			Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estim	ates
		2010/11	2011/12	2012/13	! !	2013/14		2014/15	2015/16	2016/17
rent payments										
Goods and services	ļ				1					
Administrativ e fees	-	144	264	259	194	194	237	158	157	166
Advertising		358	471	552	709	709	821	672	792	835
ssets less than the capitalisation threshold		49	46	120	554	554	426	419	737	777
Audit cost: External		2 189	4 396	2 460	2 090	2 090	1 936	1 973	1 902	2 005
Communication (G&S)		1 651	1 895	1 754	1 194	1 594	2 138	1 952	2 212	2 346
Computer services		2 521	2 506	2 042	299	299	878	1 679	1 609	1 696
Consultants and professional services: Business and advisory services	l i	6 388	621	818		1 784	1 406	1 815	1 927	2 031
Consultants and professional services: Infrastructure and planning	i i	_	_	_		_	_	_	_	_
Consultants and professional services: Laboratory services	j i	_	_	_	i _	_	_	_	_	_
Consultants and professional services: Scientific and technological services	11	_	_	_		_	_	_	_	_
Consultants and professional services: Legal costs	11	_	_	_	l _	_	131	_	_	_
Contractors		1 643	1 575	390	1 093	1 093	2	752	793	836
Agency and support / outsourced services		1 222	1 111	1 240	ı	227	213	-	100	-
Entertainment		77	264	335		191	97	108	108	114
Fleet services (including government motor transport)		"	204	4	F	131	445	600	650	700
Housing		_	_	,	_	_	445	000	030	700
		-	-	-	_	_	206	- 5	- 5	5
Inventory: Clothing material and accessories	l i	-	_	-	-	_	200		-	5
Inventory: Farming supplies	i i	-	_	-	-		- 00			_
Inventory: Food and food supplies	i i	54	60	63	75	75	20	85	88	92
Inventory: Fuel, oil and gas	11	203	243	289	213	213	160	325	340	358
Inventory: Learner and teacher support material	11	-	-	-		-	-	-	-	-
Inventory: Materials and supplies		22	11	34	ſ.	18	16	-	-	-
Inventory: Medical supplies		4	1	2	-	-	-	-	-	-
Inventory: Medicine		-	-	-	-	-	-	-	-	-
Medsas inventory interface		-	-	-	-	-	-	-	-	-
Inventory: Other supplies		-	-	-	-	-	1	-	-	-
Consumable supplies		53	195	234	57	57	133	254	267	281
Consumable: Stationery, printing and office supplies	l i	380	573	565	850	743	649	560	575	606
Operating leases	i i	6 064	7 094	7 613		10 313	10 166	6 289	6 876	7 146
Property payments	j i	1 697	1 993	1 974	553	1 671	3 577	2 802	2 175	2 360
Transport provided: Departmental activity	11	-	-	-		-	136	-	-	-
Travel and subsistence	11	2 123	3 651	5 821	4 730	5 799	5 775	5 364	5 409	5 697
Training and development	11	1 677	1 292	1 426	1 146	1 146	451	572	614	647
Operating payments	- !!	138	297	1 154	408	408	409	558	591	623
Venues and facilities	[ ]	13	143	512	482	735	315	211	193	204
Rental and hiring		_	_	-	-	-	104	-	-	_
· · · · · · · · · · · · · · · · · · ·	ļ <b>—</b> —									

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate		ım-term estimate	
thousand	2010/11	2011/12	2012/13		2013/14	(	2014/15	2015/16	2016/17
urrent payments	24 251	22 591	25 897	35 145	36 330	31 285	38 321	40 322	42 53
Compensation of employees	20 738	18 832	22 146 22 146	26 215	28 738	27 899	33 263	34 974	36 89
Salaries and wages	17 943	18 832	22 146	23 200	25 353	25 041	31 142	32 756	34 56
Social contributions	2 795			3 015	3 385	2 858	2 121	2 218	2 33
Goods and services	3 487	3 732	3 720	8 906	7 568	3 381	5 058	5 348	5 63
Administrative fees	445	104	117	130	130	96	136	152	16
Advertising		-	-		-	- }	-	-	
Assets less than the capitalisation threshold	46	17	109	333	333	56	269	329	34
Audit cost: External	i( -	-	-	j –	-	- }	-	-	
Bursaries: Employees	i( -	-	-	) -	-	- }	-	-	
Catering: Departmental activities	46	53	95	200	200	200	178	182	19
Communication (G&S)	73	85	110	284	284	86	65	93	
Computer services	i( -	122	131	27	27	6	165	86	9
Consultants and professional services: Business and advisory services	il -	77	_	5 018	3 680	- 1	369	658	69
Consultants and professional services: Infrastructure and planning			_	00.0	0 000	ļ	1	000	
	-			-	_	- [	_	_	
Consultants and professional services: Laboratory services	-	-	-	_	_	- [	_	-	
Consultants and professional services: Scientific and technological services	i) -	-	-	Γ -	-	- (	-	-	
Consultants and professional services: Legal costs	i) -	-	-	Γ -	-	- (	-	-	
Contractors	i) -	2	-	-	-	9 (	-	-	
Agency and support / outsourced services	-	-	-	- (	-	- (	-	-	
Entertainment	11	11	7	91	91	25	30	31	
Fleet services (including government motor transport)	-	_	_		_	- (	_	_	
Housing	1) -	_	_	Ϊ –	_	_ [	_	_	
Inventory: Clothing material and accessories	1)	_		ľ.	_	_	{		
	-	-	-	<u> </u>	-	- )	-	-	
Inventory: Farming supplies	1)	-	-		-	- )	-	-	
Inventory: Food and food supplies	29	43	45	58	58	5	70	72	
Inventory: Fuel, oil and gas	-	-	-	γ -	-	- )	-	-	
Inventory: Learner and teacher support material	I( -	-	5	] -	-	- }	-	-	
Inventory: Materials and supplies	2	2	4	)	-	- )	-	-	
Inventory: Medical supplies	!( -	-	-	) -	_	- }	_	-	
Inventory: Medicine	!( _	_	_	- 1	_	- )	_	_	
Medsas inventory interface	i( _	_	_	) _	_	_)	_	_	
Inventory: Other supplies	i( _	_	_	<u> </u>	_	_)	_	_	
	•\ 8	- 45	- 40	34	34	54	33	35	
Consumable supplies	<b>1</b> (	15	12	h			1		
Consumable: Stationery, printing and office supplies	817	956	493	833	833	587	1 189	606	6
Operating leases	207	-	-	128	128	20 (	-	3	
Property payments	-	1	-	- 1	-	- (	-	-	
Transport provided: Departmental activity		-	-		_	_ (	-	-	
Travel and subsistence	1 546	1 840	1 887	1 325	1 325	1 689	1 941	2 405	2.5
Training and development	87	55	97	115	115	32	40	38	
Operating payments	80	121	332	159	159	402	183	254	2
	= 1			ľ		(	1		
Venues and facilities	90	228	269	171	171	114	390	404	4
Rental and hiring	<u> </u>		7	}					
Interest and rent on land	26	27	31	24	24	5			
Interest	26	27	31	24	24	5	-	-	
Rent on land	II			<b> </b>					
ansfers and subsidies	L		210			42			
				} <del>-</del>		43	<del></del>		
Provinces and municipalities		-	-	-	-	- }	_	-	
Provinces	ii					- \	L		
Provincial Revenue Funds	i( -	-	-	j -	-	- }	-	-	
Provincial agencies and funds	- 1	-	-	-	-	- 1	-	-	
Municipalities				l					
Municipalities	IT								
Municipal agencies and funds	i) _	_	_		_	_ (	_	_	
Departmental agencies and accounts									
	. – – – <i>–</i>			{					
Social security funds	]) -	-	-	-	-	- (	-	-	
Provide list of entities receiving transfers	<u> </u>			<u> </u>			<u> </u>		
Higher education institutions	-	-	-	- (	-	- (	-	-	
Foreign governments and international organisations	<u> </u>	-	-	- 1	-	-	-	-	
Public corporations and private enterprises	-	_	-	} _	_	- }	_	-	
Public corporations	11			r					
Subsidies on production	II,			} <u>-</u>					
Other transfers	1()	_		_	_	- )	_		
	III			<b></b>			<u> </u>		
Private enterprises	i(,			<b>}</b>		)	<u> </u>		
Subsidies on production	i() -	-	-	J -	-	-}	-	-	
Other transfers	i( <u>!</u> _			<u> </u>			\ <u></u> _		
Non-profit institutions	,===	= = =		1 - = = = :	= = = :	===	===	====	-==
Non-profit institutions Households	i -	-	- 040	,	-	- (	-	-	
	i		210	<u> </u>		43	<del></del> -		
Social benefits	-	-	210	Ι -	-	43	-	-	
Other transfers to households	j)			<u></u>			<u> </u>		
ments for capital assets	99	452	886	315	338	340	904	351	3
	39	+32	000	515	330	340	304	331	
Buildings and other fixed structures	1,			{	<del>_</del> .		<del></del> -		
Buildings	4 -	-	-	y -	-	- }	-	-	
Other fixed structures	14			l					
Machinery and equipment	99	452	886	315	338	340	904	351	- 3
Transport equipment	:C			) ————					
Other machinery and equipment	99	452	886	315	338	340	904	351	3
Heritage Assets	1,	402	000	<del> </del>		040			<del></del>
	i -	-	-	j -	-	- (	-	-	
	_	-	-	-	-	- (	-	-	
							,		
Specialised military assets Biological assets	-	-	-		-	- [	-	-	
Biological assets Land and sub-soil assets	-	-	-	-	_	- ( - (	-	-	
Biological assets and and sub-soil assets	-	-	-	- - -	-	- - -	-	-	
Biological assets	- - - - -	- - 	- - -	- - -		-   -   -	- - 	- - -	

			Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	um-term estima	ates
		2010/11	2011/12	2012/13	Í	2013/14		2014/15	2015/16	2016/17
ent payments										
pods and services										
Administrative fees		445	104	117	130	130	96	136	152	160
Advertising			-	-			-	-	-	
ssets less than the capitalisation threshold	[ ]	46	17	109	333	333	56	269	329	347
Audit cost: External	i i	-	-	-	-	-	-	-	-	-
Bursaries: Employees	l i	-	-	-	i -	-	-	-	-	-
Catering: Departmental activities	11	46	53	95		200	200	178	182	192
Communication (G&S)	l i	73	85	110		284	86	65	93	98
Computer services	11	-	122	131		27	6	165	86	91
Consultants and professional services: Business and advisory services		-	77	-	5 018	3 680	-	369	658	694
Consultants and professional services: Infrastructure and planning		-	-	-	-	-	-	-	-	-
Consultants and professional services: Laboratory services		-	-	-	-	-	-	-	-	-
Consultants and professional services: Scientific and technological services		-	-	-	-	-	-	-	-	-
Consultants and professional services: Legal costs	l i	-	-	-	· -	-	-	-	-	-
Contractors	i i	-	2	-	-	-	9	-	-	-
Agency and support / outsourced services	11	-	-	-		-	-	-	-	-
Entertainment	1.1	11	11	7	l 91	91	25	30	31	33
Fleet services (including government motor transport)	11	-	-	-		-	-	-	-	-
Housing	1.1	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories		-	-	-	-	-	-	-	-	-
Inventory: Farming supplies		-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies		29	43	45	58	58	5	70	72	76
Inventory: Fuel, oil and gas		-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	11	-	_	5		-	_	_	_	-
Inventory: Materials and supplies	i i	2	2	4	-	-	_	-	_	-
Inventory: Medical supplies	l i	-	_	-		_	-	-	_	_
Inventory: Medicine	11	-	_	_		-	_	-	_	-
Medsas inventory interface	ļi	_	_	_	_	_	_	-	_	_
Inventory: Other supplies		-	_	_	_	_	_	-	_	-
Consumable supplies		8	15	12	. 34	34	54	33	35	37
Consumable: Stationery printing and office supplies		817	956	493	833	833	587	1 189	606	639
Operating leases		207	_	-	128	128	20	_	3	3
Property payments		-	1	_		_	_	_	_	_
Transport provided: Departmental activity	i i	_	_	_	í -	_	_	_	_	_
Travel and subsistence	i i	1 546	1 840	1 887	1 325	1 325	1 689	1 941	2 405	2 541
Training and development	11	87	55	97	115	115	32	40	38	40
Operating payments	11	80	121	332	159	159	402	183	254	268
Venues and facilities	11	90	228	269	171	171	114	390	404	420
Rental and hiring	[ ]	30	220	7				530		
Ivorkar and ming					/ <u>_</u>					

		Outcome		Main appropriation		Revised estimate		um-term estimat	
thousand	2010/11	2011/12	2012/13	<u> </u>	2013/14		2014/15	2015/16	2016/17
irrent payments	15 552	20 080	23 328	51 357	44 214	40 139	47 694	44 211	41 58
Compensation of employees	13 929	16 897	20 766 20 766	24 291	25 777	25 309	31 074	32 428	34 21
Salaries and wages	12 040	16 897	20 766	19 262	20 748	20 438 1	26 864	28 014	29 55
Social contributions	1 889			5 029	5 029	4 871	4 210	4 414	4 65
Goods and services	1 613	2 099	2 511	27 055	18 426	14 826	16 606	11 769	7 35
Administrative fees	57	85	160	54	54	124	139	322	34
Advertising	57	108	15	114	114	126	66	69	7
Assets less than the capitalisation threshold	62	16	114	357	357	262	209	200	21
Audit cost: External	i( -	-	1	) -	-	-	-	-	
Bursaries: Employees	1( -	-	-	}	_	- 1	_		
Catering: Departmental activities	29	74	34	284	284	254	253	248	26
Communication (G&S)	77	69	47	252	222	209	254	288	30
Computer services	26	-	44	500	500	464	285	441	46
Consultants and professional services: Business and advisory services	1) -	-	-	22 366	14 227	11 035	12 454	7 150	2 48
Consultants and professional services: Infrastructure and planning	-	-	-	( -	-	- 1	-	-	
Consultants and professional services: Laboratory services	-	-	-	( -	-	-1	-	-	
Consultants and professional services: Scientific and technological services	-	-	-	-	-	- 1	-	-	
Consultants and professional services: Legal costs	-	-	-	( -	-	- 1	-	-	
Contractors	-	2	-	-	-	6 1	-	-	
Agency and support / outsourced services	-	-	-	- (	-	- 1	-	-	
Entertainment	5	11	7	65	65	18	39	31	;
Fleet services (including government motor transport)	1} -	-	-	-	-	-	-	-	
Housing	j) -	-	-	{ -	-	_ !	-	-	
Inventory: Clothing material and accessories	il -	-	-	<u> </u>	-	32	-	-	
Inventory: Farming supplies	il -	-	-	} -	-	_ !	-	-	
Inventory: Food and food supplies	23	29	32	131	131	10	91	88	
Inventory: Fuel, oil and gas	i( 1	2	-	) -	-	-	-	-	
Inventory: Learner and teacher support material	i( -	_	_	) -	_	-	_	-	
Inventory: Materials and supplies	1 2	-	7	) -	-	4	_	-	
Inventory: Medical supplies	!{ -	-	-	} _	-	-	_	-	
Inventory: Medicine	!(	-	_	) _	_	-	_	_	
Medsas inventory interface	!(	_	_	) _	_	_	_	_	
Inventory: Other supplies	!! _	_	_	) _	_	_	_	_	
Consumable supplies	1 4	_	37	} _	_	15	41	43	
Consumable: Stationery, printing and office supplies	262	371	298	188	295	256	190	171	1
Operating leases	76	34		138	138	33	74	77	•
Property payments	Ц 🚆	_	_	}	-	_			
Transport provided: Departmental activity	!	_	_	} _	_	_ i	_	_	
Travel and subsistence	837	1 094	1 531	1 441	974	1 586	1 658	1 781	18
Training and development	21	18	-	971	871	150	684	671	7
Operating payments	46	128	127	102	102	45	55	67	,
	28	58	50	92	92	197	114	122	
Venues and facilities	20	36	50	92	92	197	114	122	1:
Rental and hiring	! L			{ <del>-</del>	<del></del> .		<del>-</del> -	<del>-</del>	
Interest and rent on land Interest	10	1 084 1 084	51 51	11	<u>11</u>	4	14	14	
Rent on land	1	1 004	-	[ "		7	-	-	
	L			{					
ansfers and subsidies			4	<u>}                                </u>		5	<u> </u>		
Provinces and municipalities	i -	-	-	} -	-	-	-	-	
Provinces	i				-	-		-	
Provincial Revenue Funds	i( -	-	-	j -	-	-	-	-	
Provincial agencies and funds	<u> </u>			)			)		
Municipalities	1			}			·		
Municipalities	i( -	-	-	) -	-	-	-	-	
Municipal agencies and funds	I(			]					
Departmental agencies and accounts	I			}					
Social security funds	1) -	Ξ	-	{ -	=	-	-	-	_
Provide list of entities receiving transfers	!			<u> </u>			<u></u> _		
Higher education institutions				(		-			
Foreign governments and international organisations	-	-	-	-	-	-	-	-	
Public corporations and private enterprises	-								
Public corporations	1)			=					
Subsidies on production	1)) = = = =			( <del></del>			[		
Other transfers	:)) -	_	_	- (	_	- 1	-	-	
Priv ate enterprises				r					
Subsidies on production	11			r					
Other transfers	;))	_	_	- (	_	_	-	_	
Non-profit institutions	L = = = = :			====	====:		=====	=====	- = = =
	-	-		- Τ	-	-1	-	-	
			4			5			
Households	i	_	4	-	-	5	-	-	
Households Social benefits	i, <u>-</u> i)				_	- 1	L		
Households	   <del>-</del>  -			<u> </u>					
-buseholds Social benefits Other transfers to households	227	415	806	630	9 364	10 376	644	167	1
Households Social benefits Ofher Yansfers to households yments for capital assets	227	415	806	630	9 364	10 376	644	167	1
Households Social benefits Other transfers to households  ments for capital assets Buildings and other fixed structures	227	415	806 -	630	9 364	10 376 - -	644	167 - -	1
Households Social benefits Other transfers to households wents for capital assets Buildings and other fixed structures Buildings	227	415 - -	806	630	9 364	10 376 - -	644	167 	1
Households Social benefits Other transfers to households Froments for capital assets Soundidings and other fixed structures Buildings Other fixed structures	-   -   -		-	-	- - -	-	- - -		
-touseholds Social benefits Other transfers to households wments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment	227	415 - - - 415	806 - - - - 806	630 - - - - - 604	9 364 	10 376 - - - 6 227	644 	167 - - - 138	
Households Social benefits Other transfers to households ments for capital assets buildings and other fix ed structures Buildings Other fix ed structures Machinery and equipment Transport equipment	227	- - - 415	- - - 806	- - - 604		6 227	- - - 616		1
Households Social benefits Other transfers to households rements for capital assets Suildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment	-   -   -	- - 415 - 415	-	-	- - -	-	- - -		
Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Heritage Assets	227	- - - 415	- - - 806	- - - 604		6 227	- - - 616		1
Households Social benefits Other transfers to households  yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Heritage Assets Specialised military assets	227	- - 415 - 415	- - - 806	- - - 604		6 227	- - - 616		1
Households Social beelits Other transfers to households //ments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Heritage Assets Specialised military assets Biological assets	227	- - 415 - 415	- - - 806	- - - 604	5 942	6 227	- - - 616		1
Households Social benefits Other transfers to households rements for capital assets Suildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Herliage Assets Socialised military assets Siological assets Land and sub-soil assets	227	- - 415 - 415	- - - 806		5 942 - 5 942 - 5 942 - -	6 227 - 6 227 - - - - - -	616 - 616 - - -	138	1
louseholds Social benefits Other transfers to households ments for capital assets suilidings and other fixed structures Buildings Other fixed structures darchinery and equipment Transport equipment Other machinery and equipment leirlage Assets bjecialised military assets kiological assets	227	- - 415 - 415	- - - 806	- - - 604	5 942	6 227	- - - 616		

			Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estim	ates
		2010/11	2011/12	2012/13	i	2013/14		2014/15	2015/16	2016/17
ent payments										
oods and services					l 					
Administrative fees		57	85	160		54	124	139	322	347
Advertising		57	108	15		114	126	66	69	73
sets less than the capitalisation threshold		62	16	114	357	357	262	209	200	211
Audit cost: External		-	-	1	-	-	-	-	-	-
Bursaries: Employees	1 1	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	i i	29	74	34	284	284	254	253	248	261
Communication (G&S)	į į	77	69	47	252	222	209	254	288	304
Computer services	i i	26	-	44	500	500	464	285	441	465
Consultants and professional services: Business and advisory services	11	-	-	-	22 366	14 227	11 035	12 454	7 150	2 482
Consultants and professional services: Infrastructure and planning	!!	-	-	-	-	-	- [	-	-	-
Consultants and professional services: Laboratory services		-	-	-	-	-	- 1	-	-	-
Consultants and professional services: Scientific and technological services		-	-	-	-	-	- 1	-	-	-
Consultants and professional services: Legal costs		-	-	-	-	-	-	-	-	-
Contractors		-	2	-	-	-	6	-	-	-
Agency and support / outsourced services	i i	-	-	-	i -	_	-	-	-	-
Entertainment	j i	5	11	7	65	65	18	39	31	33
Fleet services (including government motor transport)	11	-	-	-	l _	_	-	-	-	-
Housing	11	-	-	-		_	_[	-	-	-
Inventory: Clothing material and accessories	11	-	_	_	-	-	32	-	_	_
Inventory: Farming supplies		-	_	_	-	-	-	-	_	-
Inventory: Food and food supplies		23	29	32	131	131	10	91	88	93
Inventory: Fuel, oil and gas		1	2	_	_	_	_	_	_	_
Inventory: Learner and teacher support material		_	_	_	_	_	_	_	_	_
Inventory: Materials and supplies	i i	2	_	7	_	_	4	_	_	_
Inventory: Medical supplies	i i	_	_	_	_	_	_	_	_	_
Inventory: Medicine	i i	_	_	_		_	_	_	_	_
Medsas inventory interface	į į	_	_	_		_	_[	_	_	_
Inventory: Other supplies	11	_	_	_		_	_ [	_	_	_
Consumable supplies	11	4	_	37	_	_	15	41	43	45
Consumable: Stationery, printing and office supplies		262	371	298	188	295	256	190	171	180
Operating leases		76	34	_	138	138	33	74	77	81
Property payments			-	_		-	_	-		-
Transport provided: Departmental activity	[ ]	_	_	_	i -	_	_)	_	_	_
Travel and subsistence	i i	837	1 094	1 531	1 441	974	1 586	1 658	1 781	1 877
Training and development	j j	21	18	1 331	971	871	150	684	671	707
Training and development Operating payments	ļ į	46	128	127	102	102	45	55	67	707
Venues and facilities	11	40 28	58	50	92	92	197	114	122	129
venues and racinities  Rental and hiring	11	20	36	50	1 92	92	197	114	122	120
Kentai and niring	J L				1					

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	ium-term estimat	es
R thousand	2010/11	2011/12	2012/13	<u> </u>	2013/14	\	2014/15	2015/16	2016/17
Current payments	10 73			19 156	42 981	32 287	19 893	20 797	21 984
Compensation of employees	8 73			14 938	15 463	14 847	15 367	16 195	17 134
Salaries and wages	7 64		10 565	13 228	13 610	13 006	14 307	15 085	15 964
Social contributions	1 09			1 710	1 853	1 841	1 060	1 110	1 170
Goods and services	1 99		12 157	4 213	27 513	17 440	4 526	4 602	4 851
Administrative fees	11	52 75	80	33	33	54	81	61	64
Advertising		16 –	9	}		- }			
Assets less than the capitalisation threshold		59 52		148	148	9	83	171	180
Audit cost: External	34	14 499	741	804	804	1 209	1 260	1 323	1 394
Bursaries: Employees	1(		-	) -	-	-)	-	-	-
Catering: Departmental activities		45 53	97	162	162	253	189	166	175
Communication (G&S)	1[ *	57 64	64	214	214	75	147	152	160
Computer services	!{		-	} -	-	- }	-	-	-
Consultants and professional services: Business and advisory services	1(		9 213	327	23 627	12 411	202	145	153
Consultants and professional services: Infrastructure and planning	!}		-	- }	-	- }	-	-	-
Consultants and professional services: Laboratory services	1)		-	- (	-	- {	-	-	-
Consultants and professional services: Scientific and technological services	11		-	-	-	-	-	-	-
Consultants and professional services: Legal costs	1)		-	- (	-	- {	-	-	-
Contractors	!)	- 4	-	- (	-	- (	-	-	-
Agency and support / outsourced services	!)	2 -	-	17	17	- (	-	-	-
Entertainment	1)	4 6	2	17	17	1 (	10	19	20
Fleet services (including government motor transport)	1)		_		_	- (	_	_	_
Housing	1)		_		_	_ (	_	_	_
Inventory: Clothing material and accessories	1)		_	(	_	_ (	_	_	_
Inventory: Cooling material and accessories  Inventory: Farming supplies	1)	_	-	(	_	_ [	_	_	
Inventory: Food and food supplies	1)	13 23	23	47	47	14	31	30	32
Inventory: Food and rood supplies Inventory: Fuel, oil and gas	1)	_ 23	23	47	4/	14	31	30	32
	1)		-	_	-	-	-	-	-
Inventory: Learner and teacher support material	1)		-	( [	_	- (	-	-	-
Inventory: Materials and supplies	!)		-	2	2	2	-	-	-
Inventory: Medical supplies	1)		-	-	-	- {	-	-	-
Inventory: Medicine	!)		-	- (	-	- (	-	-	-
Medsas inventory interface	!)		-	- (	-	- {	-	-	-
Inventory: Other supplies	!)		-	- (	-	- (	-	-	-
Consumable supplies	!)	4 9	33	13	13	40	26	18	19
Consumable: Stationery, printing and office supplies	15	51 270	103	374	374	326	338	258	272
Operating leases	1) /	- 66	_	160	160	13	_	27	28
Property payments	!)		_	- (	_	- (	_	_	_
Transport provided: Departmental activity	!)		_		_	_ (	_	_	_
Travel and subsistence	89	94 1 385	1 507	1 520	1 520	1 834	1 801	1 891	1 993
Training and development	11	26 182	85	188	188	732	153	172	181
Operating payments	2.5	65	76	123	123	313	50	54	57
	11		82	i .	64	1			
Venues and facilities	!) '	140		64	04	154	155	115	121
Rental and hiring	!	<u></u>	25	{					
Interest and rent on land		9 11	9	<del></del>	5				
Interest	!)	9 11	9	5	5	- (	-	-	-
Rent on land	!			{					
Transfers and subsidies			3	[					
Provinces and municipalities	T			<del></del>					
Provinces			_		_	_ (	_	_	_
Provincial Revenue Funds	:			·		_			_
Provincial agencies and funds	1)		_	(	_	_(	_	_	_
Municipalities	<u> </u>			(					
Municipalities	1			t					
Municipal agencies and funds	1)			(		- (			
· -	<u> </u>			<b>←</b>					
Departmental agencies and accounts	1			(					
Social security funds	1)		-	( -	-	- (	-	-	-
Provide list of entities receiving transfers	<u> </u>			<b>{</b>					
Higher education institutions			-	( -	-	- (	-	-	-
Foreign governments and international organisations	1		-	( -	-	- (	-	-	-
Public corporations and private enterprises	i			<u> </u>					
Public corporations	i)			<u> </u>					
Subsidies on production	<u>;</u> ))		-	( -	-	- (	-	-	-
Other transfers	111			L =					
Priv ate enterprises	1)			ς	-	(			
Subsidies on production	111			r					
Other transfers	<u>;</u> ))		_	- 1	_	_ (	_	_	_
N. Pri Pri				(====		====	=====		
Non-profit institutions	i		-	-	-	- (	-	-	-
Households	i		3	<u> </u>					
Social benefits	11		3		-	- (	-	-	-
Other transfers to households	D			<u> </u>					
Payments for capital assets	21	19 174	303	282	366	320	345	196	207
Buildings and other fixed structures	<del> </del>			( <del></del>					
Buildings	ir			f					
Other fixed structures	17	_	-	· -	-	-(	-	-	-
	<del>-</del>		202		200	200	345	196	207
Machinery and equipment		5 1/4	303	282	366	320	345	196	207
Transport equipment	1)			(	_	(		_	-
Other machinery and equipment	21		303	282	366	320	345	196	207
Heritage Assets	i		-	ξ -	-	- (	-	-	-
			-	( -	-	- (	-	-	-
Specialised military assets									
Specialised military assets Biological assets			-	-	-	- (	-	-	-
Specialised military assets Biological assets Land and sub-soil assets	 	 	-	-	-	- { - {	-	-	-
Specialised military assets Biological assets Land and sub-soil assets Software and other intangible assets	 	 	- - 	- - 	- - 	- - - -	- - =	- - 	
Specialised military assets Biological assets Land and sub-soil assets	I I L 	   56 11 807	- - - - - - 23 037	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -	- -  - - 20 993	- - - - - - - 22 191

Table B4: Payments and estimates b	y economic classification:	Goods and Services level 4 items

			Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estin	ates
		2010/11	2011/12	2012/13	j	2013/14		2014/15	2015/16	2016/17
ent payments										
oods and services					<u> </u>			L		
Administrative fees		62	75	80	33	33	54	81	61	64
Advertising		46	-	9	-	-	-	-	-	-
sets less than the capitalisation threshold		59	52	17	148	148	9	83	171	180
Audit cost: External	[	344	499	741	804	804	1 209	1 260	1 323	1 394
Bursaries: Employees	ı	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1	45	53	97	162	162	253	189	166	175
Communication (G&S)	į.	57	64	64	214	214	75	147	152	160
Computer services		-	-	-		-	-	-	-	-
Consultants and professional services: Business and advisory services	ı	-	-	9 213	327	23 627	12 411	202	145	153
Consultants and professional services: Infrastructure and planning	ŀ	-	-	-	-	-	-	-	-	-
Consultants and professional services: Laboratory services	ŀ	-	-	-	-	-	-	-	-	-
Consultants and professional services: Scientific and technological services		_	-	-	-	-	-	l _	-	-
Consultants and professional services: Legal costs		-	-	-	-	_	-	_	-	-
Contractors		-	4	-	-	_	-	_	-	-
Agency and support / outsourced services	[	2	-	-	17	17	-	-	_	-
Entertainment		4	6	2	17	17	1	10	19	20
Fleet services (including government motor transport)	1	i _	_	_	1 _	_	_	_	_	_
Housing	į.	<u> </u>	_	_		_	_	_	_	_
Inventory: Clothing material and accessories	į.	_	_	_		_	_	_	_	_
Inventory: Farming supplies		_	_	_	_	_	_	_	_	_
Inventory: Food and food supplies	Į.	13	23	23	47	47	14	31	30	32
Inventory: Fuel, oil and gas			_	_		_	_		-	_
Inventory: Learner and teacher support material		_	_	_	_	_	_	_	_	_
Inventory: Materials and supplies		! i			2	2	2	_		
Inventory: Medical supplies		_		_	_	-	-	_	_	
Inventory: Medicine		-	-	-	_	-	-	_	-	-
Medsas inventory interface	ı	_ 	-	-	_	-	-	-	-	-
Inventory: Other supplies	į.	Ī	-	-	1 -	-	-	_	-	-
	į.	į <u> </u>	9	33	13	13	40	26	18	19
Consumable supplies		4						338		
Consumable: Stationery, printing and office supplies	1	151	270	103		374	326	] 330 	258	272
Operating leases	Į.	66	-	-	160	160	13	-	27	28
Property payments		-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity			-				-	-	-	-
Travel and subsistence		894	1 385	1 507		1 520	1 834	1 801	1 891	1 993
Training and development		126	182	85	188	188	732	153	172	181
Operating payments	- 1		65	76		123	313	50	54	57
Venues and facilities	i i	49	140	82	64	64	154	155	115	121
Rental and hiring	į.	·		25	<u> </u>			<u> </u>		
al economic classification: Programme : 4 Financial Governance		1 991	2 827	12 157	4 213	27 513	17 440	4 526	4 602	4 851

Table B.3.5: Payments and estimates by economic classification: Provincial Internal Audit

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	m-term estimate	S
thousand	2010/11	2011/12	2012/13		2013/14		2014/15	2015/16	2016/17
urrent payments	7 108		11 930	20 512	19 592	14 804	23 797	25 456	26 849
Compensation of employees	6 247		8 084	13 687	12 767	11 467	20 903	21 946	23 149 22 898
Salaries and wages	5 344 903	5 972	8 084	13 238	12 318	10 758	20 676 227	21 708	
Social contributions Goods and services	859	486	3 843	449 6 821	6 821	709 3 337	2 894	238 3 510	3 700
Administrative fees	82		15	50	50	35	2 034	29	3 70
Advertising	]]	-	-	_	-	35	_	_	
Assets less than the capitalisation threshold	10		37	54	54	226	104	131	13
Audit cost: External		-	-	-	-		-	21	2
Bursaries: Employees	!) _	_	_		_	_(	_	-	
Catering: Departmental activities	12	_	8	6	6	16	42	133	14
Communication (G&S)	1 80		6	108	108	20	103	103	10:
Computer services	]	-	1	623	623	32	165	177	18
Consultants and professional services: Business and advisory services	il _	_	3 397	4 928	4 928	1 959	1 179	839	88
Consultants and professional services: Infrastructure and planning	il _	_	-	. 020	- 020	. 555		-	
Consultants and professional services: Laboratory services	i( _	_	_	_	_	_)	_	_	
Consultants and professional services: Scientific and technological services	i( _	_	_	_	_	_)	_	_	
Consultants and professional services: Legal costs	!( _	_	_	_	_	_ }	_	_	
Contractors	!{ _	_	_	_	_	_ }	_	_	
Agency and support / outsourced services	!( _	_	_	_	_	_ )	52	55	5
Entertainment	2	5	1	]		4	-	20	2
Entertainment Fleet services (including government motor transport)	!{	3		] _	-	4 (	} _	-	2
Housing	!}	-	_	_	_	- }	}	_	
Inventory: Clothing material and accessories	!)	-	_	(		-}	- -	_	
Inventory: Cooming material and accessories Inventory: Farming supplies	<u> </u>	-	-	(	_		_	_	
Inventory: Food and food supplies	- 4	3	5	36	36	14	10	30	3
Inventory: Fuel, oil and gas	1) "	3	1	30		14	_	_	3.
Inventory: Learner and teacher support material	i) -	_	'	· -	_	-(	_	-	
Inventory: Learner and teacher support material Inventory: Materials and supplies	1 2	-	_	· -	-	3	_	-	
Inventory: Materials and supplies Inventory: Medical supplies	i}	-	_	· -	-	3 (	-	-	
Inventory: Medical supplies Inventory: Medicine	ii -	-	-	_	-	- (	-	-	
	i) -	-	_	_	_	- (	_	-	
Medsas inventory interface	i) -	_	_	-	-	- (	-	-	
Inventory: Other supplies	]) -	-	-		-	- (	-	-	
Consumable supplies	ll	-	9	11	11	57	-	96	10
Consumable: Stationery, printing and office supplies	14	48	46	446	446	148	140	205	21
Operating leases	414	-	-	-	-	-	-	-	
Property payments	i( -	-	-	-	-	- }	-	-	
Transport provided: Departmental activity	i(			_		- 1	_		
Travel and subsistence	143		184	371	371	450	795	1 223	1 28
Training and development	65		111	60	60	215	170	151	15
Operating payments	16		19	92	92	123	114	238	25
Venues and facilities	15	-	-	36	36	-)	20	59	6
Rental and hiring	!( <u>-</u>		3	<u> </u>					
Interest and rent on land		4	3	4	4	-	_		
Interest	] 2	4	3	4	4	-}	-	-	
Rent on land	!								`
ransfers and subsidies			4			6			
Provinces and municipalities	<u> </u>								
Provinces	_	_	_	_	_	_ (	-	_	
Provincial Revenue Funds	<u> </u>					_1			
Provincial agencies and funds	:) _	_	_	_	_	_(	_	_	
Municipalities	:						(		:
Municipalities	ir						<del></del> -		
Municipal agencies and funds	i) _	_	_	_	_	_ (	_	_	
Departmental agencies and accounts	<del></del>			<del></del>					
Social security funds	ic <u>-</u>			} <u>-</u> -					
Provide list of entities receiving transfers	il I	_	_	]	_	_ [	_	_	
Higher education institutions	<del></del>			} <u>-</u>			} <u>-</u>	حيصم	
Foreign governments and international organisations	i -	-	_	]	-	-	]	_	
Public corporations and private enterprises	<u> </u>	-	_	_	-	-	-	-	
Public corporations  Public corporations	!			<del>}</del>			) <u>-</u> -		
Subsidies on production	!( <sub>1</sub>			<del> </del>			<del></del>		
Other transfers	!{{	-	_	-	_	- }	] _	_	
Orner transfers Private enterprises	!}' <del>-</del>			<del></del>			<del> </del>		
Subsidies on production	<del>-</del>			<del></del>			<del>                                     </del>		
Other transfers	!}}i	-	_	_	-	- )	-	-	
	[남 <del>====</del>	=====		====		====	=====	=====	===
Non-profit institutions	-	Ξ	-	-	=	-7	-		
Households	<u>                                     </u>		4	<u> </u>		6	<u> </u>		
Social benefits	<u>:</u> )	_	-	(		- (		-	
Other transfers to households	[]		4	<u> </u>		6	<u> </u>		
ayments for capital assets	27	51	775	407	755	748	880	363	38
Buildings and other fixed structures			/3	701		, 40			30
Buildings Buildings	i <i>r</i>			<sup>-</sup>			¦		
Other fixed structures	i)	-	_	_	-	-(	-	-	
Other fixed structures  Machinery and equipment	27		462	407	755	748	880	262	38
	i – – – <sup>27</sup>		402	40/	755	/46	000	363	38
Transport equipment	27	-	-	407	755	740	-		
Other machinery and equipment	1 27	51	462	407	755	748	880	363	38
Heritage Assets	i -	-	-	-	-	- (	-	-	
Specialised military assets	i -	-	-	-	-	- (	-	-	
Biological assets	i -	-	-	-	-	- (	-	-	
Land and sub-soil assets	-	-		-	-	- [	-	-	
Software and other intangible assets	-	-	313	-	-	- 1	L <u> </u>	-	
Colli di Cario Cario Intaligio Caccat							ľ		
ayments for financial assets	-			-			-	-	

Table B4: Payments and estimates by economic classification: Goods and Services level 4 items

			Outcome			Adjusted appropriation	Revised estimate	Medium-term estimates		
		2010/11	2011/12	2012/13	į	2013/14		2014/15	2015/16	2016/17
urrent payments										
Goods and services	!				!			Ĺ		
Administrative fees		82	41	15	50	50	35	-	29	31
Advertising		-	-	-	-	-	35	-	-	-
Assets less than the capitalisation threshold		10	3	37	54	54	226	104	131	138
Audit cost: External		-	-	-	-	-	-	-	21	22
Bursaries: Employees	l i	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	11	12	-	8	6	6	16	42	133	140
Communication (G&S)	į i	80	10	6	108	108	20	103	103	109
Computer services	1.1	-	-	1	623	623	32	165	177	187
Consultants and professional services: Business and advisory services	1.1	-	-	3 397	4 928	4 928	1 959	1 179	839	884
Consultants and professional services: Infrastructure and planning		-	-	-	-	-	-	-	-	-
Consultants and professional services: Laboratory services	Į Į	-	-	-	-	-	-	ı -	-	-
Consultants and professional services: Scientific and technological services		-	-	-	-	-	_	-	-	-
Consultants and professional services: Legal costs		-	-	-	-	-	_	_	-	-
Contractors		-	-	-	-	-	_	_	-	-
Agency and support / outsourced services	i i	-	-	-	i -	-	-	52	55	58
Entertainment	j i	2	5	1		_	4	-	20	21
Fleet services (including government motor transport)	1.1	_	_	_		_	-	-	-	-
Housing	11	_	_	_		_	-	-	-	-
Inventory: Clothing material and accessories	11	_	_	_		_	-	-	-	-
Inventory: Farming supplies	11	_	_	_	-	-	_	-	_	-
Inventory: Food and food supplies		4	3	5	36	36	14	10	30	32
Inventory: Fuel, oil and gas		_	_	1		-	_	_	_	-
Inventory: Learner and teacher support material		_	_	_	_	-	_	_	_	-
Inventory: Materials and supplies	l i	2	_	_	í -	_	3	_	_	_
Inventory: Medical supplies	1 1	_	_	_		_	_	_	_	_
Inventory: Medicine	1.1	_	_	_		_	_	_	_	_
Medsas inventory interface	11	_	_	_		_	_	_	_	_
Inventory: Other supplies	11	_	_	_	! _	_	_	_	_	_
Consumable supplies	!!	_	_	9	11	11	57	_	96	101
Consumable: Stationery, printing and office supplies	11	14	48	46		446	148	140	205	216
Operating leases		414	_	_		_	_	_	_	
Property payments	11	-	_	_	_	_	_	_	_	_
Transport provided: Departmental activity	[ ]	_	_	_		_	_	_	_	_
Travel and subsistence	- i i	143	312	184		371	450	795	1 223	1 289
Training and development	i i	65	55	111	60	60	215	170	151	159
Operating payments	į į	16	9	19	1	92	123	114	238	251
Venues and facilities	11	15	3	19	36	36	123	20	59	62
Rental and hiring	1.1	15	-	3	1	30	-	20	29	02
Netrical driv riving	l L_				J			L		

Table B.7.1: Summary of departmental transfers to other entities (e.g. NGOs)

		Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	Sub Programme	2010/11	2011/12	2012/13		2013/14		2014/15	2015/16	2016/17	
Non profit institution (Donation)	Corporate services		62	37			12	50	50	53	
Household: social benefits (Leave gratuity)	Corporate services	102	195	304	100	100	65	100	100	105	
Household: other tranfers to households	Office of the MEC	165	35	4	100	100	71	100	100	105	
University and technikons (bursaries)	Corporate services				101	101	80	376	396	417	
Departmental agencies (SABC TV Licences)	Office of the MEC			6			6	8	10	11	
Total departmental transfers to other entities		267	292	351	301	301	234	634	656	691	